The Mass General Research Institute

Orientation for Professional Staff

Rev. 10 February 2020

Bright Ideas **That Transform Medicine.**

1979
First use of MRI for diagnosis

1997
First demonstration that antivirals control early HIV

1925
First tumor clinic founded

2015
Alzheimer's in a dish

1846
First demonstration of ether as general anesthetic

IN THE FUTURE...
who knows where the next research breakthrough at Mass General could lead?

Transforming Medicine Through Innovation

Research at MGH began over 200 years ago. Today, the **Mass General Research Institute** is home to the largest hospital-based research program in the United States.

The Mass General Research Institute is:
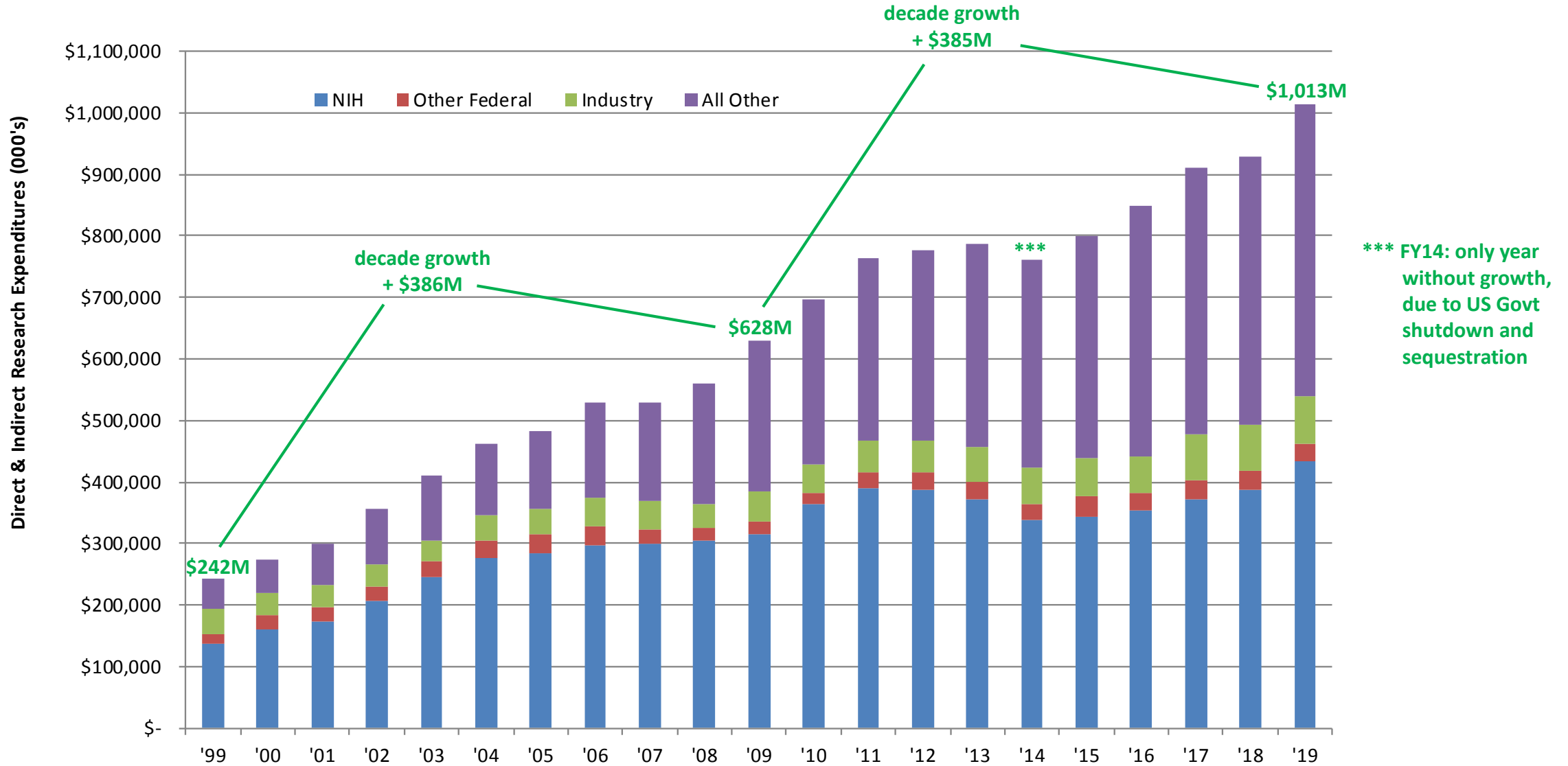
- A community of 9,500 people working every day to improve healthcare

    - 2,000 principal investigators leading research teams

    - 4,000 scientists and research staff

    - 1,500 research fellows (postdocs)

    - 800 graduate students

    - 1,200 research administrative support staff

- Over 30 Departments, Centers and Institutes

- Annual research revenue/spending over $1 billion

- Over 1.3 M square feet of research space

- FY18: 1,643 patents filed, $94.6M royalty/license $

- Over 2,000 active clinical trials ongoing

- Over 500 journal publications per month

- 1/3 of all 3,000 MGH clinicians are research PI's
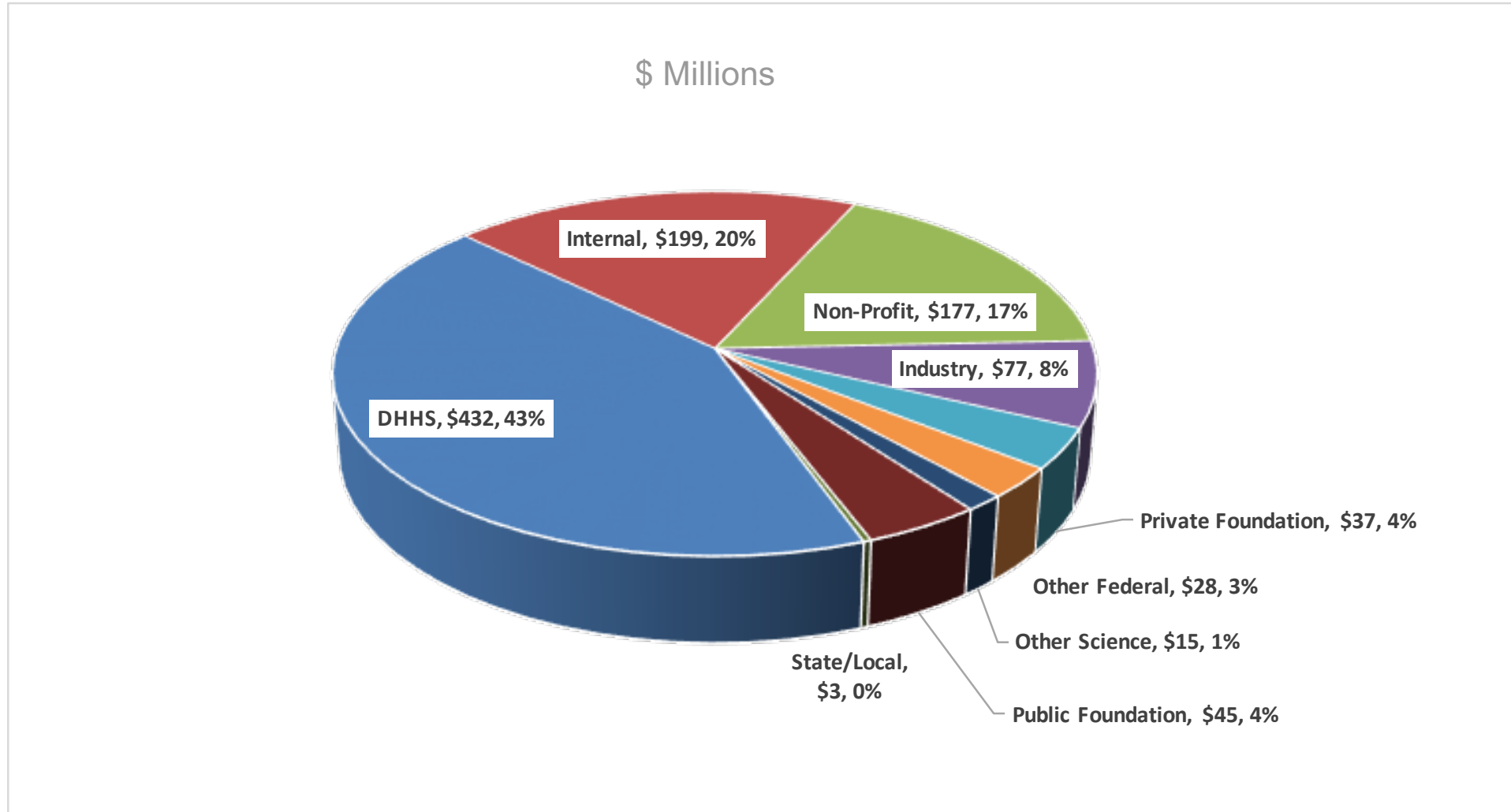
United by Research. Driven by Hope.

MGH Total Research Revenue Trend

MGH Research has grown 318% over 20 years to $1.013B
(Compounded annual growth rate of 7.4% between FY1999 and FY2019)

Chart legend: NIH, Other Federal, Industry, All Other

Y-axis: Direct & Indirect Research Expenditures (000's), from $- to $1,100,000

Annotations:
- $242M (FY'99)
- decade growth + $386M → $628M
- decade growth + $385M → $1,013M
- *** FY14: only year without growth, due to US Govt shutdown and sequestration

X-axis: '99 '00 '01 '02 '03 '04 '05 '06 '07 '08 '09 '10 '11 '12 '13 '14 '15 '16 '17 '18 '19

MGH Total Research Revenue by Sponsor

FY2019 Direct + Indirect Research Revenue Including Other Science =$1,013M

$ Millions

Internal, $199, 20%

Non-Profit, $177, 17%

Industry, $77, 8%

DHHS, $432, 43%

Private Foundation, $37, 4%

Other Federal, $28, 3%

Other Science, $15, 1%

State/Local, $3, 0%

Public Foundation, $45, 4%

Note: Research Activity, Including Other Science, excluding P&L deductions for capital and reserves. Net P&L revenue is $994M.

MGH Total Research Revenue by Department

FY2019 Direct + Indirect Research Revenue by Department =$1,013M
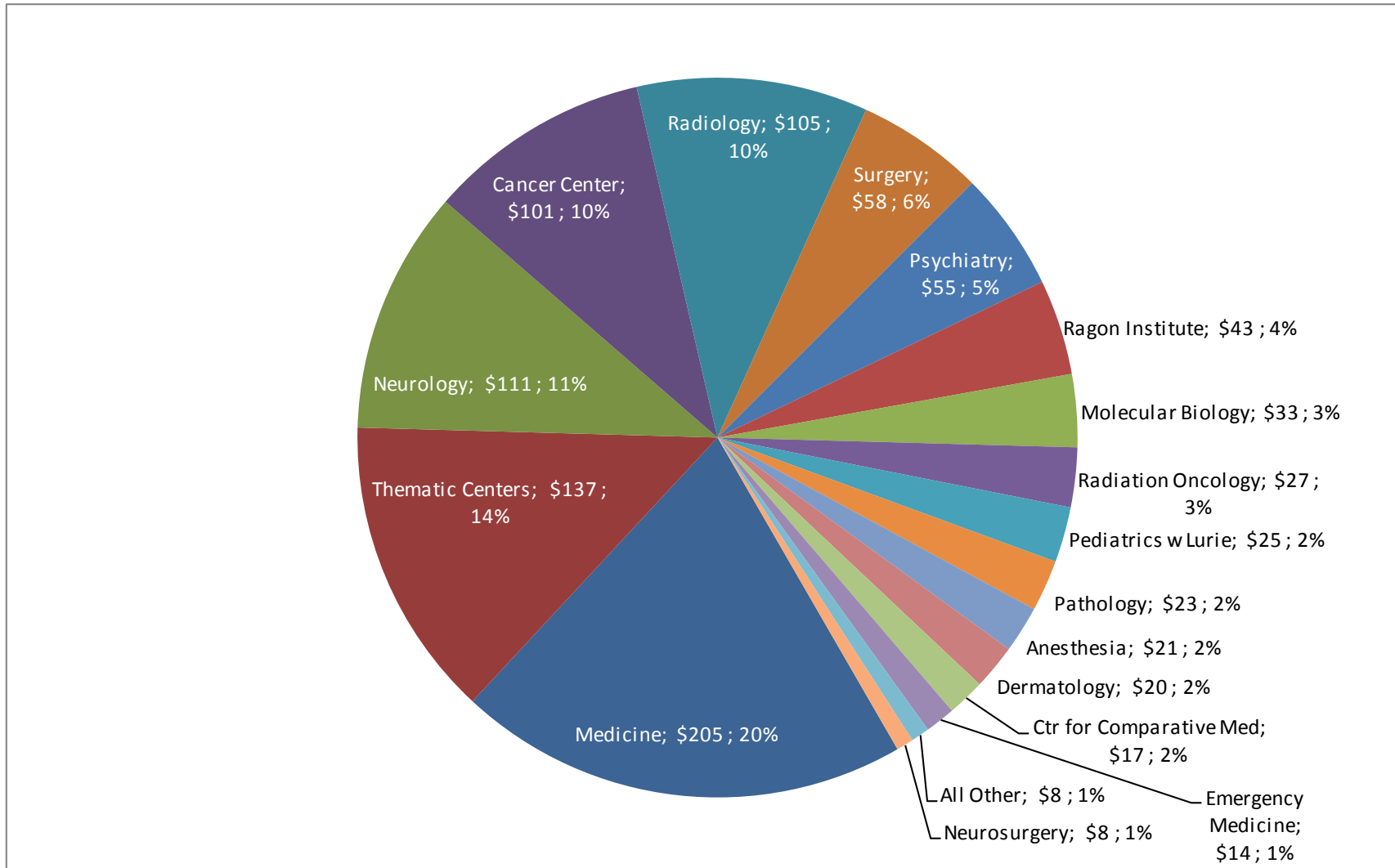
Note: in $Millions, Shows all revenue on research funds prior to P&L deductions for capital and reserves. Net P&L total revenue is $994M.
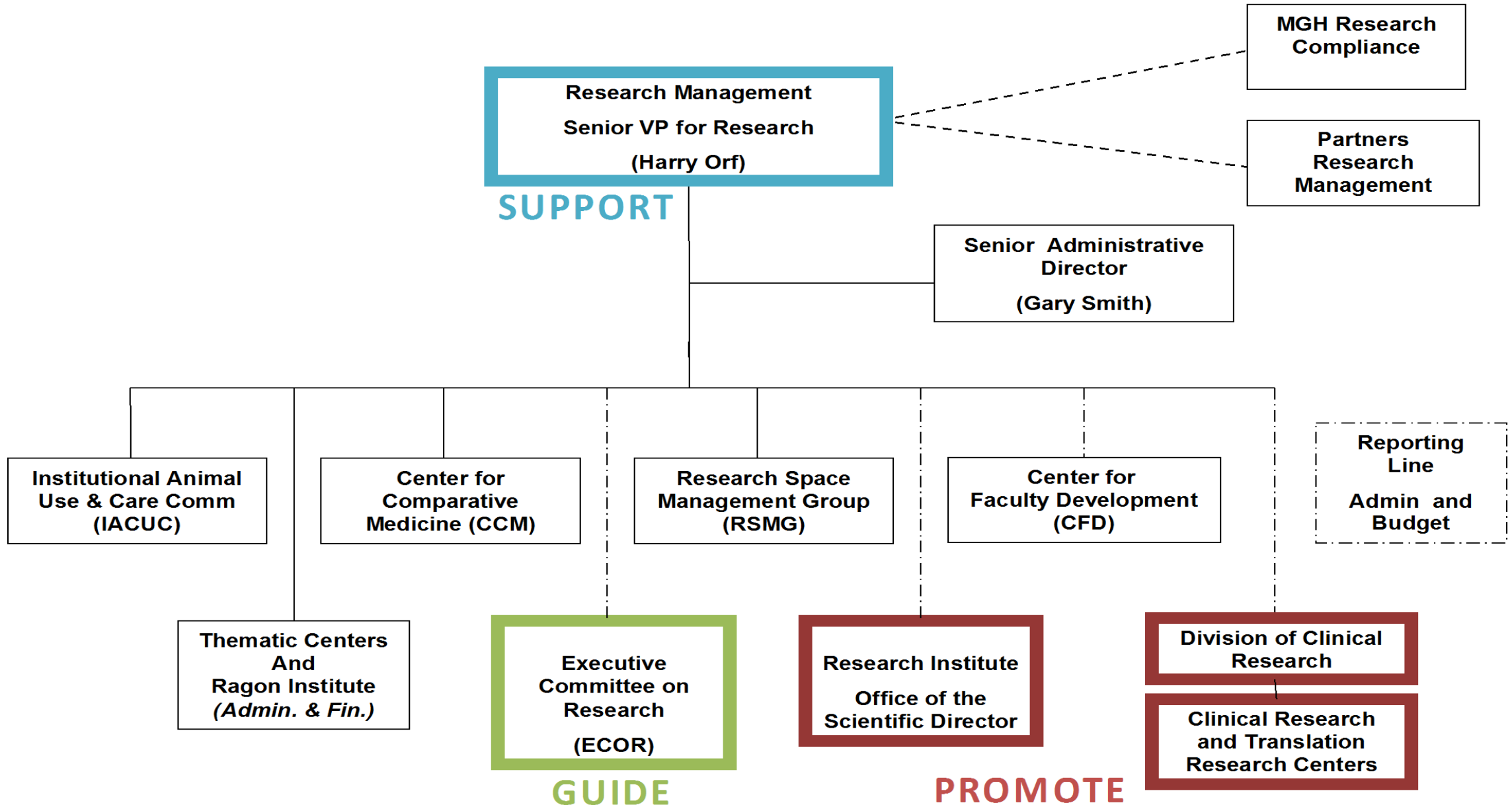
NIH Funding Rank Trends – All Organizations

Rank						Total Funding					Percent Change				CAGR
FY15	FY16	FY17	FY18	FY19	INSTITUTION	FY2015	FY2016	FY2017	FY2018	FY2019	15-16	16-17	17-18	18-19	15-19
1	1	1	1	1	JOHNS HOPKINS UNIVERSITY	$567,666,828	$634,940,987	$651,844,903	$674,583,550	$738,902,030	11.9%	2.7%	3.5%	9.5%	6.8%
2	2	2	2	2	UNIVERSITY OF CALIFORNIA SAN FRANCISCO	$557,140,709	$575,219,351	$593,909,890	$647,880,065	$678,448,527	3.2%	3.2%	9.1%	4.7%	5.0%
3	3	3	3	3	UNIVERSITY OF MICHIGAN AT ANN ARBOR	$449,440,199	$483,326,335	$521,788,658	$552,433,992	$587,714,441	7.5%	8.0%	5.9%	6.4%	6.9%
4	4	4	5	4	UNIVERSITY OF PENNSYLVANIA	$448,051,440	$473,635,717	$493,869,965	$511,419,097	$575,753,947	5.7%	4.3%	3.6%	12.6%	6.5%
5	5	5	4	5	UNIVERSITY OF PITTSBURGH AT PITTSBURGH	$425,603,684	$472,566,210	$485,268,079	$536,502,831	$543,936,673	11.0%	2.7%	10.6%	1.4%	6.3%
7	6	6	6	6	STANFORD UNIVERSITY	$421,175,041	$425,062,412	$465,856,075	$505,474,358	$524,339,123	0.9%	9.6%	8.5%	3.7%	5.6%
9	12	9	7	7	WASHINGTON UNIVERSITY	$377,643,762	$396,519,867	$435,637,200	$486,295,442	$522,136,420	5.0%	9.9%	11.6%	7.4%	8.4%
6	9	7	12	8	UNIVERSITY OF WASHINGTON	$422,917,954	$402,088,254	$443,367,966	$455,841,035	$513,046,902	-4.9%	10.3%	2.8%	12.5%	4.9%
14	11	8	8	9	DUKE UNIVERSITY	$333,942,671	$397,768,992	$440,306,575	$475,338,515	$510,839,760	19.1%	10.7%	8.0%	7.5%	11.2%
13	15	15	9	10	MASSACHUSETTS GENERAL HOSPITAL	$352,918,609	$364,981,379	$394,465,880	$465,776,958	$499,491,693	3.4%	8.1%	18.1%	7.2%	9.1%
10	7	12	14	11	UNIVERSITY OF NORTH CAROLINA CHAPEL HILL	$375,543,736	$408,423,743	$419,977,336	$446,660,231	$499,359,845	8.8%	2.8%	6.4%	11.8%	7.4%
12	8	10	13	12	YALE UNIVERSITY	$352,274,351	$406,376,306	$425,247,606	$454,012,666	$486,802,548	15.4%	4.6%	6.8%	7.2%	8.4%
8	10	11	11	13	UNIVERSITY OF CALIFORNIA SAN DIEGO	$387,576,202	$400,413,190	$424,405,801	$459,093,333	$485,863,550	3.3%	6.0%	8.2%	5.8%	5.8%
16	14	13	10	14	COLUMBIA UNIVERSITY HEALTH SCIENCES	$330,752,289	$379,738,538	$402,667,654	$464,799,343	$476,000,433	14.8%	6.0%	15.4%	2.4%	9.5%
11	13	14	15	15	UNIVERSITY OF CALIFORNIA LOS ANGELES	$370,466,843	$380,488,703	$401,246,794	$409,733,609	$451,176,336	2.7%	5.5%	2.1%	10.1%	5.1%
20	19	18	18	16	ICAHN SCHOOL OF MEDICINE AT MOUNT SINAI	$257,359,170	$275,560,503	$317,816,778	$345,221,510	$368,178,622	7.1%	15.3%	8.6%	6.6%	9.4%
18	17	17	17	17	EMORY UNIVERSITY	$287,920,427	$294,496,913	$324,991,446	$350,444,625	$365,542,683	2.3%	10.4%	7.8%	4.3%	6.1%
15	16	16	16	18	BRIGHAM AND WOMEN'S HOSPITAL	$333,619,020	$349,521,979	$390,450,002	$388,928,321	$336,901,804	4.8%	11.7%	-0.4%	-13.4%	0.2%
23	20	22	21	19	NORTHWESTERN UNIVERSITY AT CHICAGO	$220,533,145	$257,242,821	$259,084,419	$304,846,861	$325,785,391	16.6%	0.7%	17.7%	6.9%	10.2%
32	32	29	26	20	NEW YORK UNIVERSITY SCHOOL OF MEDICINE	$178,216,104	$188,813,098	$233,532,156	$260,582,932	$313,852,265	5.9%	23.7%	11.6%	20.4%	15.2%
1	1	1	1	1	PARTNERS HEALTHCARE	$745,587,120	$774,263,510	$845,300,651	$926,079,856	$927,293,422	3.8%	9.2%	9.6%	0.1%	5.6%

Leadership Structure

MGH Research Institute Steering Committee (RISC)

MGH Research Management

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MGH Research Compliance

Research Management
Senior VP for Research
(Harry Orf)

SUPPORT

Partners Research Management

Senior Administrative Director
(Gary Smith)

Institutional Animal Use & Care Comm (IACUC)

Center for Comparative Medicine (CCM)

Research Space Management Group (RSMG)

Center for Faculty Development (CFD)

Reporting Line
Admin and Budget

Thematic Centers And Ragon Institute
(Admin. & Fin.)

Executive Committee on Research (ECOR)

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Division of Clinical Research

Clinical Research and Translation Research Centers

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Executive Committee on Research GUIDE

MASSACHUSETTS GENERAL HOSPITAL RESEARCH INSTITUTE

Membership

ECOR Chairs (Past, Current, Vice)
RISC Steering Committee
Elected Reps
    2 Asst. Professors
    2 Assoc. Professors
    2 Professors
Chief's Council Reps (3)
Thematic Center Directors
Chair-Appointed Reps (6)
Subcommittee Chairs
Partners CAO
MGH and MGPO Presidents

In FY18, we awarded **$10.6M** to **114 investigators**

Grant	$	PIs
Interim Support Funds (ISF) (Formulaic/Deliberative)	**$4.5M**	**56**
FMD & Tosteson Fellowships (Postdoctoral Awards)	**$1.6M**	**22**
ECOR Awards & Prizes	**$2.0M**	**31**
MGH Research Scholars	**$2.5M**	**5**

Office of the Scientific Director   PROMOTE

Three Target Audiences

The Public **Marketing and Communications**	*Prospective Donors* **Philanthropic Outreach**	*Industry* **Collaborations and Partnerships**

The Public
Marketing and Communications

Newsletters
Snapshot of Science
From the Lab Bench
Research Roundup

Research Institute Blog
300 published posts
12,000 page views
8,600 visitors

Facebook:
@MassGeneralResearchInstitute
Twitter:
@MGH_RI

Prospective Donors
Philanthropic Outreach

Research Scholars Program
(60th scholar in 2019)

RI Endowed Chairs
(four secured as of 2018)

Fund Raising Meetings
40+ lunches, tours annually

Res. Inst. Advisory Council
Donor identification, strategies

1st Quarter FY18
$24.3M raised for research

Industry
Collaborations and Partnerships

Strategic Alliances Committee

7 Thematic Programs (189 PIs Total)
Epigenetics
Cancer Immunotherapy
Neuroinflammation in Neurodegeneration
Microbiome
Cardiometabolics
Rare Diseases
Antimicrobial Resistance

Research Portfolio
Portfolio Café' sessions

Training Program
Bridging Academia with Industry
20-week course, problem-driven

Division of Clinical Research

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MASSACHUSETTS GENERAL HOSPITAL
Research Institute

Mission: Increase the quality, quantity, and efficiency of translating basic science advances into improved care for our patients

Centers

Bioinformatics Consortium

Biostatistics

Clinical Research Education

Quantitative Health

Clinical Research Center

Community Access (CARE)

Pediatric Translational Research Center

Trial Innovation Unit

Munn Center for Nursing Research

Units

Comparative Effectiveness Research Unit

Drug Discovery Rounds

Global Health Research

Imaging Biomarkers

Information Technology

Omics

Patient-Centered Outcomes

Philanthropy Education

Qualitative

Survey Research

Cornerstone Initiatives

Partners BioBank at MGH

Fully-consented blood and DNA samples

Patients consented for re-contact

100,000 samples collected April 2019

25,000+ genotyped thus far

Translational Research Center

Fully-staffed 18-bed inpatient unit

Pre-clinical -> First in Humans -> Phase 2B

IND and FDA in-house expertise

Many studies since opening in Nov. 2016

Top "10" Things Every MGH Researcher Should Know!

0. ***YOU are a member and important part of the Research Institute!***

    The Research Institute was started to support, guide and promote research at Mass General, and it encompasses all researchers and support staff.

1. **The MGH Research Intranet makes a great homepage! (** https://mghresearch.partners.org/ **)**

    The Intranet quickly connects you to important research resources, including:

    a. One-click access to Google, Partners Research Navigator, Insight, PeopleSoft, Ellucid, the Partners Phone Directory, and MGH Cafeteria Menus

    b. A help and how-to page with over 60 topics

    c. A comprehensive research resource guide

    d. The on-call number to speak with a senior research administrator at any time:
        617-726-HOW2 (4692)

2. **The Executive Committee on Research (ECOR) web site is a resource for internal grants and awards. (** http://ecor.mgh.harvard.edu **)**

    a. See internal funding opportunities (faculty awards, interim support grants, postdoctoral awards and external award nominations

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- **Resource Guide**
- **IT Help Desk**
- **Research Safety**
- **Event Calendar**
- **Navigator Quick Links**
- **Research Top 10**
- **Cafeteria Menus**
- **Ellucid – MGH Policies**
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Prime Directive for Research Support

- Focus on the researcher
- Further the research mission and bring value to it
- Maximize the researcher's time at the bench by eliminating or maximizing the efficiency of their ancillary obligations

For immediate assistance, contact the Research Administrator on call at 617-726-HOW2 (4692)

TOOLS

- **Find a Researcher**
- **Partners Phone Directory**
- **Outlook Email App**
- **insight**
- **Research NAVIGATOR**
- **PeopleSoft**
- **Res. Slides Collection**
- **Isuggest**
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- **labarchives** Research Notebook

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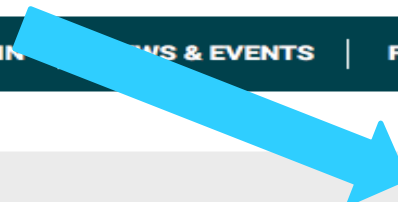GENERAL HOSPITAL
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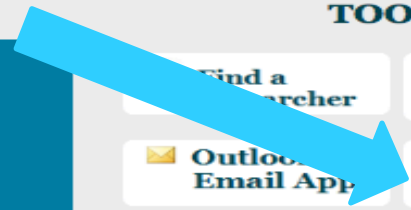### MASSACHUSETTS GENERAL HOSPITAL — RESEARCH INSTITUTE

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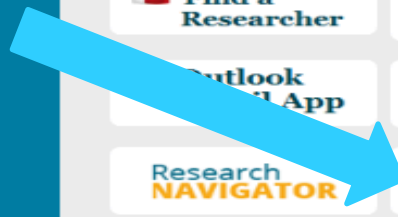### MASSACHUSETTS GENERAL HOSPITAL
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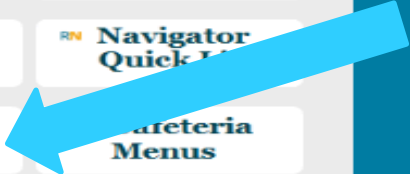- **Research Core Facilities**
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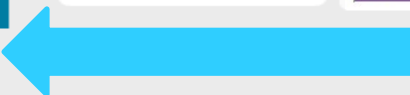**MASSACHUSETTS GENERAL HOSPITAL RESEARCH INSTITUTE**

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